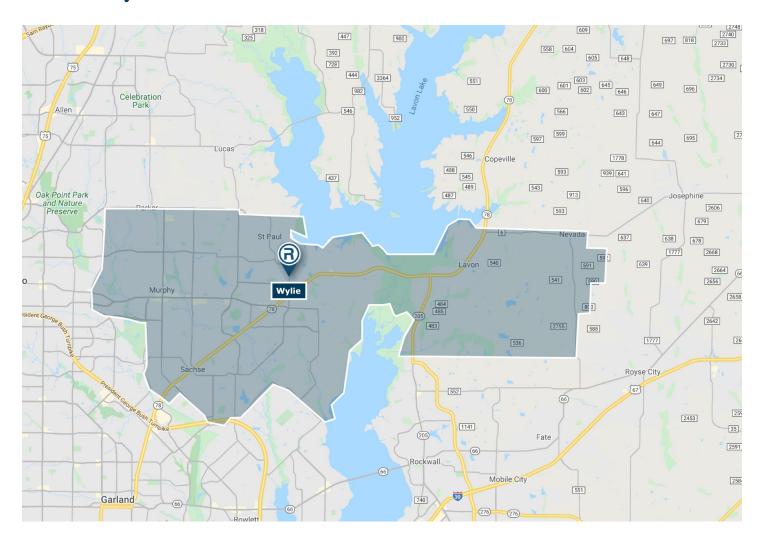


## Primary Retail Trade Area Psychographic Profile

WYLIE, TEXAS

Prepared for Wylie Economic Development Corporation

## Primary Retail Trade Area



Prepared for.

## WYLIEEDC

#### **Wylie Economic Development Corporation**

Jason Greiner Executive Director

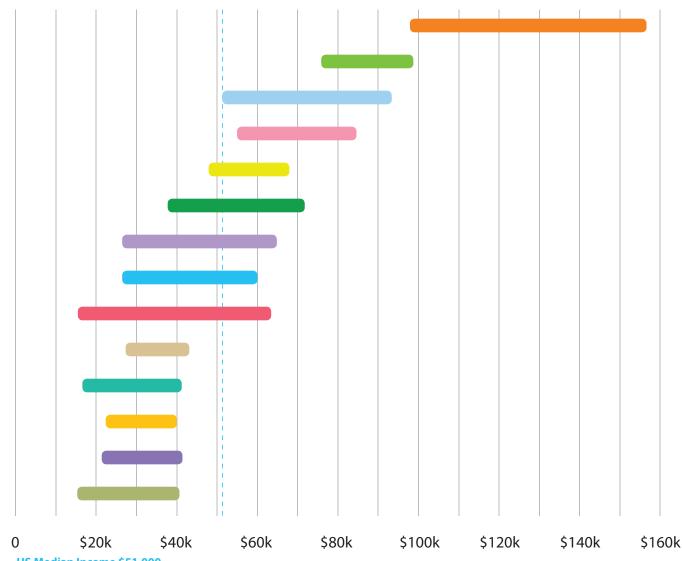
250 South Highway 78 Wylie, Texas 75098

Phone 972.442.7181 Jason@Wylieedc.com www.wylieedc.com



### Income Range of Lifemode Summary Groups

Wylie, Texas



--- US Median Income \$51,000

#### + L1 AFFLUENT ESTATES

 ${\sf Established\ wealth-educated,\ well-traveled\ married\ couples}$ 

#### + L2 UPSCALE AVENUES

Prosperous, married couples in higher density neighborhoods

#### + L3 UPTOWN INDIVIDUALS

Younger, urban singles on the move

#### + L4 FAMILY LANDSCAPES

Successful younger families in newer housing

Gen X in middle age; families with fewer kids and a mortgage

#### + L6 COZY COUNTRY

Empty nesters in bucolic settings

#### + L7 ETHNIC ENCLAVES

Established diversity — young, Hispanic homeowners with families

#### + L8 MIDDLE GROUND

Lifestyles of thirtysomethings

#### + L9 SENIOR STYLES

Senior lifestyles reveal the effects of saving for retirement

#### + L10 RUSTIC OUTPOSTS

Country life with older families, older homes

#### + L11 MIDTOWN SINGLES

Millennials on the move; single, diverse, and urban

#### + L12 HOMETOWN

Growing up and staying close to home; single householders

#### + L13 NEXT WAVE

Urban denizens; young, diverse, hardworking families

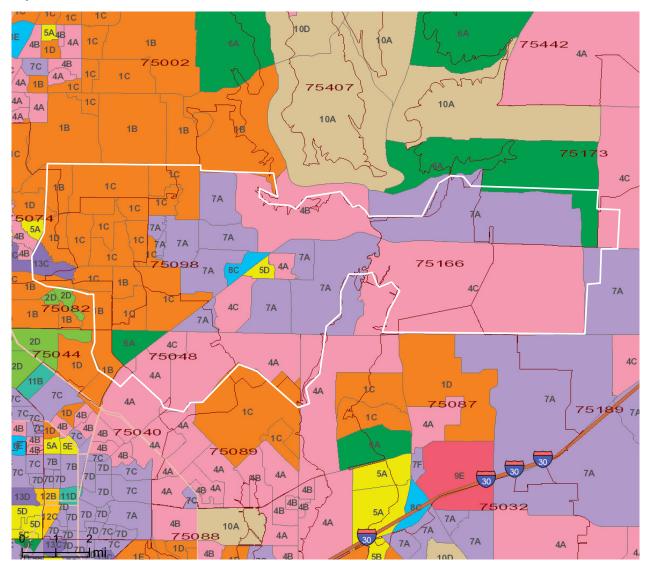
#### + L14 SCHOLARS AND PATRIOTS

College campuses and military neighborhoods



### Primary Retail Trade Area • Lifemode Summary Groups Map

#### Wylie, Texas



#### + L1 AFFLUENT ESTATES

Established wealth — educated, well-traveled married couples

#### + L2 UPSCALE AVENUES

Prosperous, married couples in higher density neighborhoods

#### + L3 UPTOWN INDIVIDUALS

Younger, urban singles on the move

#### + L4 FAMILY LANDSCAPES

Successful younger families in newer housing

#### + L5 GENXURBAN

Gen X in middle age; families with fewer kids and a mortgage

#### + L6 COZY COUNTRY

Empty nesters in bucolic settings

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College campuses and military neighborhoods



### Primary Retail Trade Area • Top Tapestry Segments

#### Wylie, Texas

#### + L1 AFFLUENT ESTATES

Established wealth — educated, well-traveled married couples

#### + L2 UPSCALE AVENUES

Prosperous, married couples in higher density neighborhoods

#### + L3 UPTOWN INDIVIDUALS

Younger, urban singles on the move

#### + L4 FAMILY LANDSCAPES

Successful younger families in newer housing

#### + L5 GENXURBAN

Gen X in middle age; families with fewer kids and a mortgage

#### + L6 COZY COUNTRY

Empty nesters in bucolic settings

#### + L7 ETHNIC ENCLAVES

Established diversity — young, Hispanic homeowners with families

#### + L8 MIDDLE GROUND

Lifestyles of thirtysomethings

#### + L9 SENIOR STYLES

Senior lifestyles reveal the effects of saving for retirement

#### + L10 RUSTIC OUTPOSTS

Country life with older families, older homes

#### + L11 MIDTOWN SINGLES

Millennials on the move; single, diverse, and urban

#### + L12 HOMETOWN

Growing up and staying close to home; single householders

#### + L13 NEXT WAVE

Urban denizens; young, diverse, hardworking families

#### + L14 SCHOLARS AND PATRIOTS

College campuses and military neighborhoods

	TAPESTRY SEGMENTATION	HOUSEHOLDS PERCENT	CUMULATIVE PERCENT	US HOUSEHOLDS PERCENT	CUMULATIVE PERCENT	INDEX
1	Up and Coming Families (7A)	32.7%	32.7%	2.6%	2.6%	1253
2	Boomburbs (1C)	27.1%	59.8%	1.8%	4.4%	1,497
3	Workday Drive (4A)	12.8%	72.5%	3.0%	7.4%	430
4	Middleburg (4C)	8.9%	81.4%	3.0%	10.4%	300
5	Professional Pride (1B)	8.1%	89.5%	1.6%	12.0%	496
	Subtotal	89.6%		12.0%		
6	Green Acres (6A)	2.3%	91.8%	3.3%	15.2%	69
7	NeWest Residents (13C)	1.9%	93.7%	0.8%	16.0%	249
8	Bright Young Professionals (8C)	1.8%	95.5%	2.3%	18.3%	78
9	Savvy Suburbanites (1D)	1.6%	97.0%	3.0%	21.2%	53
10	Home Improvement (4B)	1.5%	98.5%	1.7%	22.9%	89
	Subtotal	9.1%		11.1%		
11	Rustbelt Traditions (5D)	1.5%	100.0%	2.2%	25.1%	67
	Subtotal	1.5%		2.2%		
	Total	100.0%		25.1%		398



## 7A LifeMode Group: Ethnic Enclaves Up and Coming Families

US Households: 2,901,200 Median Age: 31.4

Average Household Size: 3.12 Median Household Income: \$72,000

#### WHO ARE WE?

Up and Coming Families is a market in transition—residents are younger and more mobile and ethnically diverse than the previous generation. They are ambitious, working hard to get ahead, and willing to take some risks to achieve their goals. The recession has impacted their financial well-being, but they are optimistic. Their homes are new; their families are young. And this is one of the fastest-growing markets in the country.

#### **OUR NEIGHBORHOOD**

- New suburban periphery: new families in new housing subdivisions.
- Building began in the housing boom of the 2000s and continues in this fast-growing market.
- Single-family homes with a median value of \$194,400 and a lower vacancy rate.
- The price of affordable housing: longer commute times (Index 217).

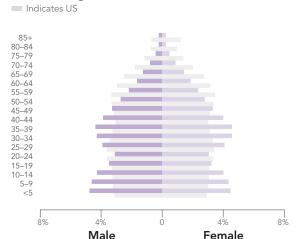
- Education: 67% have some college education or degree(s).
- Hard-working labor force with a participation rate of 71% (Index 114) and low unemployment at 4.6% (Index 84).
- Most households (61%) have 2 or more workers.
- Careful shoppers, aware of prices, willing to shop around for the best deals and open to influence by others' opinions.
- Seek the latest and best in technology.
- Young families still feathering the nest and establishing their style.



## 7A LifeMode Group: Ethnic Enclaves Up and Coming Families

#### AGE BY SEX (Esri data)

Median Age: 31.4 US: 38.2



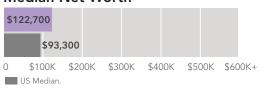
#### INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

#### Median Household Income



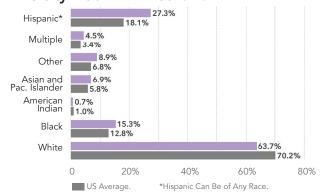
#### Median Net Worth



#### RACE AND ETHNICITY (Esri data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).

Diversity Index: 73.9 US: 64.0



#### HOUSING

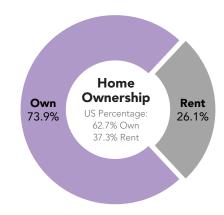
Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.



### **Typical Housing:** Single Family

### Median Value: \$194,400

US Median: \$207,300



## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.

₼	Housing			104
111	Food			105
Ť	Apparel & Services			110
	Transportation			106
•	Health Care			100
***	Entertainment & Recreation			105
<b>⊉</b> i	Education			93
<b>E</b>	Pensions & Social Security		1	111
*	Other			105
		0	50	100

(R) The**Retail**Coach.

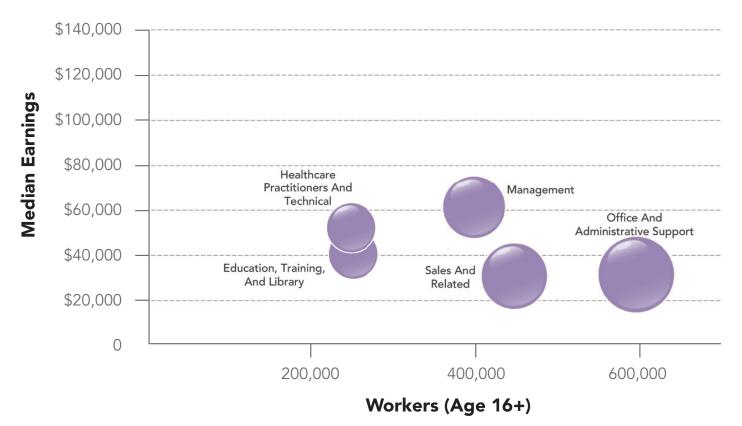
150

## 7A LifeMode Group: Ethnic Enclaves Up and Coming Families

#### **Market Profile**

- Rely on the Internet for entertainment, information, shopping, and banking.
- Prefer imported SUVs or compact cars, late models.
- Carry debt from credit card balances to student loans and mortgages, but also maintain retirement plans and make charitable contributions.
- Busy with work and family; use home and landscaping services to save time.
- Find leisure in family activities, movies at home, trips to theme parks or the zoo, and sports; from golfing, weight lifting, to taking a jog or run.

#### OCCUPATION BY EARNINGS





# 1C LifeMode Group: Affluent Estates Boomburbs

US Households: 2,004,400 Median Age: 34.0

Average Household Size: 3.25 Median Household Income: \$113,400

#### WHO ARE WE?

This is the new growth market, with a profile similar to the original: young professionals with families that have opted to trade up to the newest housing in the suburbs. The original Boomburbs neighborhoods began growing in the 1990s and continued through the peak of the housing boom. Most of those neighborhoods are fully developed now. This is an affluent market but with a higher proportion of mortgages. Rapid growth still distinguishes the Boomburbs neighborhoods, although the boom is more subdued now than it was 10 years ago. So is the housing market. Residents are well-educated professionals with a running start on prosperity.

#### **OUR NEIGHBORHOOD**

- Growth markets are in the suburban periphery of large metropolitan areas.
- Young families are married with children (Index 220); average household size is 3.25.
- Home ownership is 84% (Index 134), with the highest rate of mortgages, 71.5% (Index 173).
- Primarily single-family homes, in new neighborhoods, 66% built since 2000 (Index 441).
- Median home value is \$350,000 (Index 169).
- Lower housing vacancy rate at 3.7%.
- The cost of affordable new housing comes at the expense of one of the longest commutes to work, over 30 minutes average, including a disproportionate number (33.6%) commuting across county lines (Index 141).

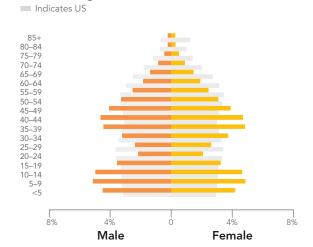
- Well educated young professionals, 55% are college graduates (Index 178).
- Unemployment is low at 3.3% (Index 61); high labor force participation at 71.3% (Index 114); most households have more than two workers (Index 124).
- Longer commute times from the suburban growth corridors have created more home workers (Index 156).
- They are well connected: own the latest devices and understand how to use them efficiently; biggest complaints—too many devices and too many intrusions on personal time.
- Financial planning is well under way for these professionals.



## 1C LifeMode Group: Affluent Estates Boomburbs

#### AGE BY SEX (Esri data)

Median Age: 34.0 US: 38.2



#### INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

#### Median Household Income

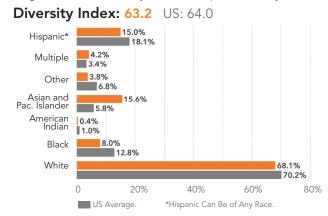


#### Median Net Worth



#### RACE AND ETHNICITY (Esri data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).



#### HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.

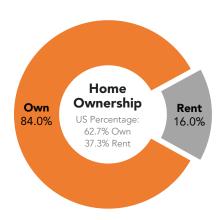


### **Typical Housing:** Single Family

### Median Value:

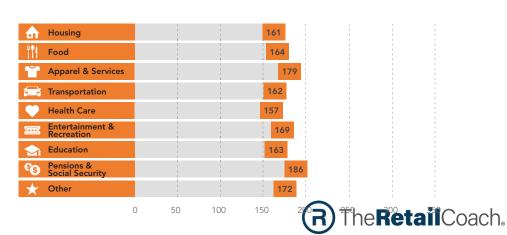
\$350,000

US Median: \$207,300



## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.

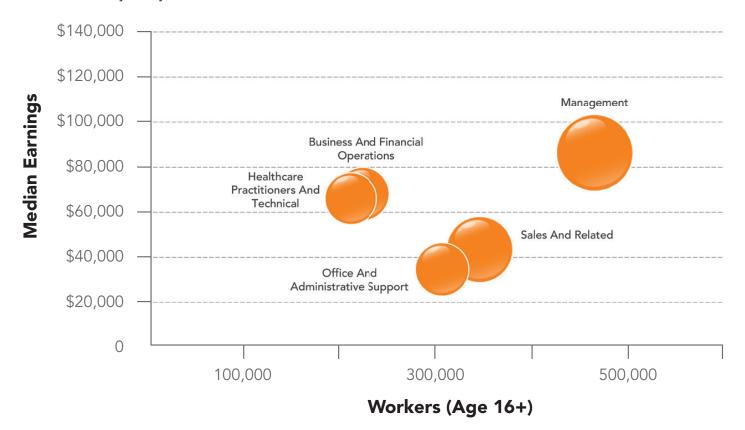


## 1C LifeMode Group: Affluent Estates Boomburbs

#### **Market Profile**

- Boomburbs residents prefer late model imports, primarily SUVs, and also luxury cars and minivans.
- This is one of the top markets for the latest in technology, from smartphones to tablets to Internet connectable televisions.
- Style matters in the Boomburbs, from personal appearance to their homes. These consumers are still furnishing their new homes and already remodeling.
- They like to garden but more often contract for home services.
- Physical fitness is a priority, including club memberships and home equipment.
- Leisure includes a range of activities from sports (hiking, bicycling, swimming, golf) to visits to theme parks or water parks.
- Residents are generous supporters of charitable organizations.

#### OCCUPATION BY EARNINGS





# 4A LifeMode Group: Family Landscapes Soccer Moms

US Households: 3,541,300 Median Age: 37.0

Average Household Size: 2.97 Median Household Income: \$90,500

#### WHO ARE WE?

Soccer Moms is an affluent, family-oriented market with a country flavor. Residents are partial to new housing away from the bustle of the city but close enough to commute to professional job centers. Life in this suburban wilderness offsets the hectic pace of two working parents with growing children. They favor time-saving devices, like banking online or housekeeping services, and family-oriented pursuits.

#### **OUR NEIGHBORHOOD**

- Soccer Moms residents prefer the suburban periphery of metropolitan areas.
- Predominantly single family, homes are in newer neighborhoods, 34% built in the 1990s (Index 236), 31% built since 2000.
- Owner-occupied homes have high rate of mortgages at 68% (Index 164), and low rate vacancy at 4%.
- Median home value is \$257,400.
- Most households are married couples with children; average household size is 2.97.
- Most households have 2 or 3 vehicles; long travel time to work including a disproportionate number commuting from a different county (Index 132).

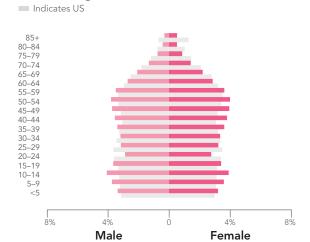
- Education: 40.5% college graduates; more than 72% with some college education.
- Low unemployment at 3.8%; high labor force participation rate at 71%; 2 out of 3 households include 2+ workers (Index 124).
- Connected, with a host of wireless devices from iPods to tablets—anything that enables convenience, like banking, paying bills, or even shopping online.
- Well insured and invested in a range of funds, from savings accounts or bonds to stocks.
- Carry a higher level of debt, including first (Index 149) and second mortgages (Index 154) and auto loans (Index 149).



### LifeMode Group: Family Landscapes Soccer Moms

#### AGE BY SEX (Esri data)

Median Age: 37.0 US: 38.2



#### INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

#### Median Household Income

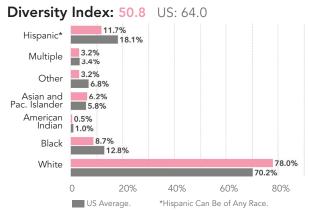


#### Median Net Worth



#### RACE AND ETHNICITY (Esri data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).



#### HOUSING

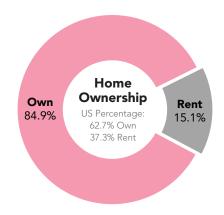
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#### Typical Housing: Single Family

#### **Median Value:** \$257,400

US Median: \$207,300



#### AVERAGE HOUSEHOLD **BUDGET INDEX**

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.

₼	Housing			127	1
111	Food			128	
Ť	Apparel & Services			134	
	Transportation			128	1
•	Health Care			129	
***	Entertainment & Recreation			132	
₫i	Education			132	
<b>€</b>	Pensions & Social Security			14	1
$\star$	Other			134	
	(	0 50	0 10	0 1	150

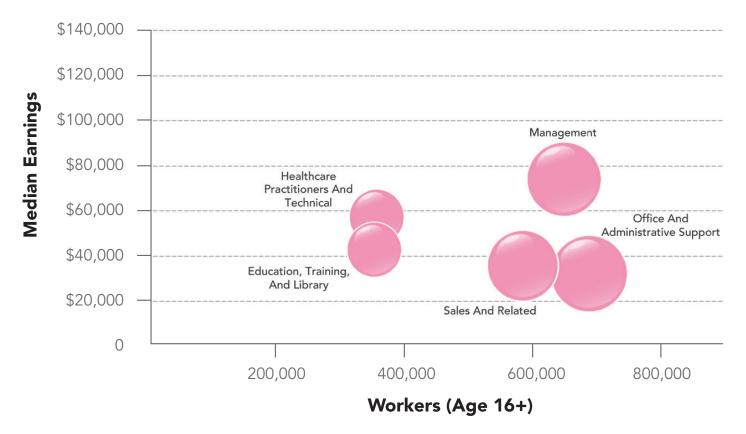


## 4A LifeMode Group: Family Landscapes Soccer Moms

#### **Market Profile**

- Most households own at least 2 vehicles; the most popular types are minivans and SUVs.
- Family-oriented purchases and activities dominate, like 4+ televisions (Index 154), movie purchases or rentals, children's apparel and toys, and visits to theme parks or zoos.
- Outdoor activities and sports are characteristic of life in the suburban periphery. They attend sporting events, as well as participate in them like bicycling, jogging, golfing, and boating.
- Home maintenance services are frequently contracted, but these families also like their gardens and own the tools for minor upkeep, like lawn mowers, trimmers, and blowers.

#### **OCCUPATION BY EARNINGS**





# 4C LifeMode Group: Family Landscapes Middleburg

US Households: 3,511,200 Median Age: 36.1

Average Household Size: 2.75 Median Household Income: \$59,800

#### WHO ARE WE?

Middleburg neighborhoods transformed from the easy pace of country living to semirural subdivisions in the last decade, when the housing boom reached out. Residents are conservative, family-oriented consumers. Still more country than rock and roll, they are thrifty but willing to carry some debt and are already investing in their futures. They rely on their smartphones and mobile devices to stay in touch and pride themselves on their expertise. They prefer to buy American and travel in the US. This market is younger but growing in size and assets.

#### **OUR NEIGHBORHOOD**

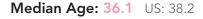
- Semirural locales within metropolitan areas.
- Neighborhoods changed rapidly in the previous decade with the addition of new single-family homes.
- Include a number of mobile homes (Index 150).
- Affordable housing, median value of \$175,000 (Index 84) with a low vacancy rate.
- Young couples, many with children; average household size is 2.75.

- Education: 65% with a high school diploma or some college.
- Unemployment rate lower at 4.7% (Index 86).
- Labor force participation typical of a younger population at 66.7% (Index 107).
- Traditional values are the norm here—faith, country, and family.
- Prefer to buy American and for a good price.
- Comfortable with the latest in technology, for convenience (online banking or saving money on landlines) and entertainment.



## 4C LifeMode Group: Family Landscapes Middleburg

#### AGE BY SEX (Esri data)





#### INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

#### Median Household Income

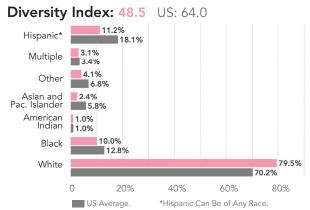


#### Median Net Worth



#### RACE AND ETHNICITY (Esri data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).



#### HOUSING

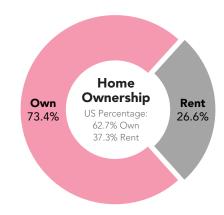
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## **Typical Housing:** Single Family

### Median Value: \$175,000

US Median: \$207,300



## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.

₼	Housing			90
111	Food			93
Ť	Apparel & Services			93
	Transportation			95
•	Health Care			94
***	Entertainment & Recreation			93
<b>⊉</b> i	Education			83
<b>€</b>	Pensions & Social Security		1	94
$\star$	Other		1	93
		0	50	100

The Retail Coach.

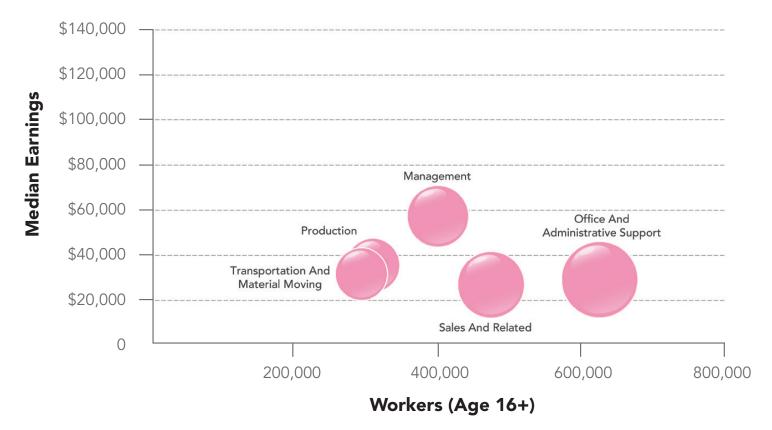
150

## 4C LifeMode Group: Family Landscapes Middleburg

#### **Market Profile**

- Residents are partial to domestic vehicles; they like to drive trucks, SUVs, or motorcycles.
- Entertainment is primarily family-oriented, TV and movie rentals or theme parks and family restaurants.
- Spending priorities also focus on family (children's toys and apparel) or home DIY projects.
- Sports include hunting, fishing, bowling, and baseball.
- TV and magazines provide entertainment and information.
- Media preferences include country and Christian channels.

#### OCCUPATION BY EARNINGS





# 1B LifeMode Group: Affluent Estates Professional Pride

US Households: 1,982,300 Median Age: 40.8

Average Household Size: 3.13 Median Household Income: \$138,100

#### WHO ARE WE?

Professional Pride consumers are well-educated career professionals that have prospered through the Great Recession. To maintain their upscale suburban lifestyles, these goal oriented couples work, often commuting far and working long hours. However, their schedules are fine-tuned to meet the needs of their school age children. They are financially savvy; they invest wisely and benefit from interest and dividend income. So far, these established families have accumulated an average of 1.6 million dollars in net worth, and their annual household income runs at more than twice the US level. They take pride in their newer homes and spend valuable time and energy upgrading. Their homes are furnished with the latest in home trends, including finished basements equipped with home gyms and in-home theaters.

#### **OUR NEIGHBORHOOD**

- Typically owner occupied (Index 146), single-family homes are in newer neighbor hoods: 67% of units were built in the last 20 years.
- Neighborhoods are primarily located in the suburban periphery of large metropolitan areas.
- Most households own three or more vehicles; long commutes are the norm.
- Homes are valued at more than twice the US median home value, although three out of four homeowners have mortgages to pay off.
- Families are mostly married couples (almost 80% of households), and nearly half of these families have kids. Their average household size, 3.13, reflects the presence of children.

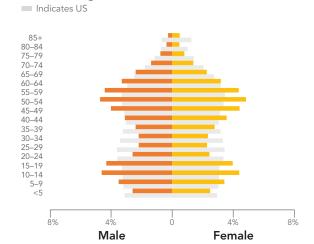
- Professional Pride consumers are highly qualified in the science, technology, law, or finance fields; they've worked hard to build their professional reputation or their start-up businesses.
- These consumers are willing to risk their accumulated wealth in the stock market.
- They have a preferred financial institution, regularly read financial news, and use the Internet for banking transactions.
- These residents are goal oriented and strive for lifelong earning and learning.
- Life here is well organized; routine is a key ingredient to daily life.



## **1B** LifeMode Group: Affluent Estates Professional Pride

#### AGE BY SEX (Esri data)





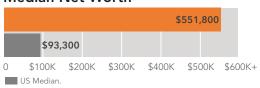
#### INCOME AND NET WORTH

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#### Median Household Income

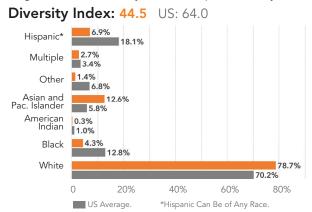


#### Median Net Worth



#### RACE AND ETHNICITY (Esri data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).



#### HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.

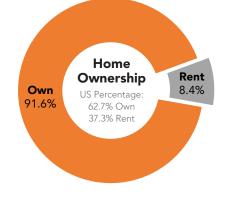


### **Typical Housing:** Single Family

### Median Value:

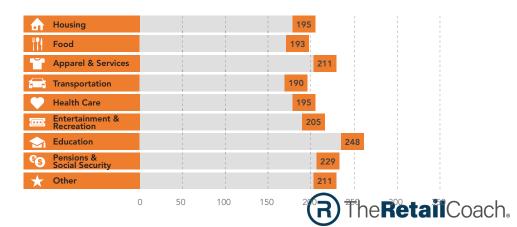
US Median: \$207,300

\$433,400



## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.

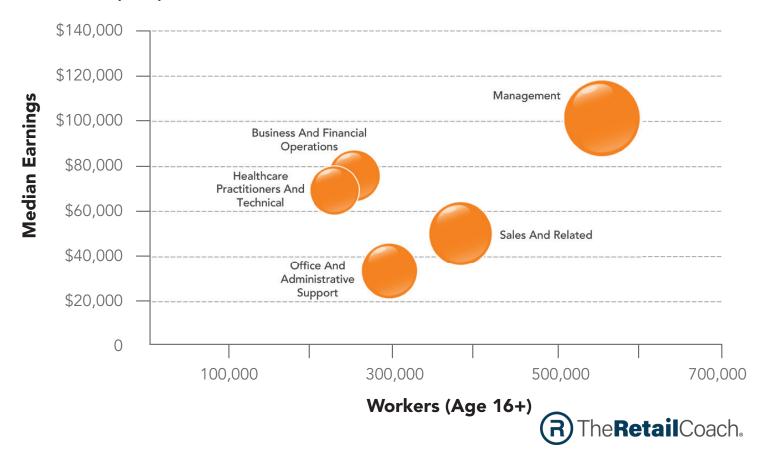


## 1B LifeMode Group: Affluent Estates Professional Pride

#### **Market Profile**

- These frequent travelers take several domestic trips a year, preferring to book their plane tickets, accommodations, and rental cars via the Internet.
- Residents take pride in their picture-perfect homes, which they continually upgrade. They shop at Home Depot and Bed Bath & Beyond to tackle the smaller home improvement and remodeling tasks but contract out the larger projects.
- To keep up with their busy households, they hire housekeepers or professional cleaners.
- Residents are prepared for the ups and downs in life; they maintain life insurance; homeowners and auto insurance; as well as medical, vision, dental, and prescription insurance through work. They are actively investing for the future; they hold 401(k) and IRA retirement plans, plus securities.
- Consumers spend on credit but have the disposable income to avoid a balance on their credit cards. They spend heavily on Internet shopping; Amazon.com is a favorite website.
- Consumers find time in their busy schedules for themselves. They work out in their home gyms, owning at least a treadmill, an elliptical, or weightlifting equipment. They also visit the salon and spa regularly.
- All family members are avid readers; they read on their smartphones, tablets, and e-readers but also read hard copies of epicurean, home service, and sports magazines.
- Residents, both young and old, are tech savvy; they not only own the latest and greatest in tablets, smartphones, and laptops but actually use the features each has to offer.

#### OCCUPATION BY EARNINGS



### About The Retail Coach

The Retail Coach is a national retail recruitment and development firm that combines strategy, technology, and creative expertise to develop and deliver high-impact retail recruitment and development plans to local governments, chambers of commerce, economic development organizations and private developers.

Through its unique Retail360® Process, The Retail Coach offers a dynamic system of products and services that better enable communities to maximize their retail development potential.

## Retail:360° Process

Providing more than simple data reports of psychographic and demographic trends, The Retail Coach goes well beyond other retail consulting and market research firms' offerings by combining current national and statewide demographics and trend data with real-world, "on-the-ground" information gathered through extensive visits to our clients' communities. Every community is different, and there is no "one size fits all" retail recruitment solution. Compiling the gathered data into client-tailored information packets that are uniquely designed for, and targeted to, specific retailers and restaurants who meet the community's needs help assure our clients that they are receiving the latest and best information for targeted retail recruitment efforts — all with personal service and coaching guidance that continues beyond the initial project scope and timeline.

Our Retail:360® Process assures that communities get timely, accurate and relevant information. Translating that data into the information that retailers need and seek assures our clients even better possibilities for tremendous retail growth and success.





## The Retail Coach.

### **ACKNOWLEDGMENTS**

The observations, conclusions and recommendations contained in this study are solely those of The Retail Coach, LLC and should not be construed to represent the opinions of others, including its clients, or any other entity prior to such entity's express approval of this study.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.

Sources used in completing this study include: infoUSA™, Applied Geographic Solutions, Environics Analytics, ESRI, U.S. Census Bureau, Economy.com, Placer.AI, Spatial Insights Inc., Urban Land Institute, CensusViewer.com, International Council of Shopping Centers, and/or U.S. Bureau of Labor and Statistics. To better represent current data, where applicable, portions of estimated actual sales may be calculated using an average sales per square foot model. Mapping data is provided by Google, Nielsen, ESRI and/or Microsoft Corporation.

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