# Secondary Retail Trade Area Psychographic Profile 

## TEMPLE, TEXAS

Prepared for Temple Economic Development Corporation
July 2022

## Secondary Retail Trade Area • Demographic Snapshot

## Temple, Texas



| Population |  | Age |  |
| :---: | :---: | :---: | :---: |
| 2010 | 406,794 | 0-9 Years | 15.16\% |
| 2022 | 474,360 | 10-17 Years | 11.26\% |
| 2027 | 499,754 | 18-24 Years | 10.96\% |
| Educational Attainment(\%) |  | 25-34 Years | 16.37\% |
| Graduate or Professional Degree | 8.50\% | 35-44 Years | 13.73\% |
|  |  | 45-54 Years | 10.79\% |
| Bachelors Degree | 14.82\% | 55-64 Years | 9.60\% |
| Associate Degree | 11.57\% | 65 and Older | 12.13\% |
| Some College | 27.94\% | Median Age | 32.62 |
| High School Graduate (GED) | 27.07\% | Average Age | 35.25 |
| Some High School, No Degree | 6.66\% | Race Distribution (\%) |  |
| Less than 9th Grade | 3.45\% | White | 58.48\% |
| Income |  | Black/African American | 22.01\% |
|  |  | American Indian/Alaskan | 0.89\% |
| Average HH | \$77,299 | Asian | 2.80\% |
| Median HH | \$58,437 | Native Hawaiian/Islander | 0.75\% |
| Per Capita | \$29,131 | Other Race | 9.21\% |
|  |  | Two or More Races | 5.85\% |
|  |  | Hispanic | 26.14\% |



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## Income Range of Lifemode Summary Groups

## Temple, Texas


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## Secondary Retail Trade Area • Lifemode Summary Groups Map <br> Temple, Texas



+ L1 AFFLUENT ESTATES
Established wealth - educated, well-traveled married couples
+ L2 UPSCALE AVENUES
Prosperous, married couples
in higher density neighborhoods
+ L3 UPTOWN INDIVIDUAIS
Younger, urban singles on the move


## + L4 FAMILY LANDSCAPES

Successful younger families in newer housing

+ L5 GENXURBAN
Gen X in middle age; families with fewer kids and a mortgage


## + L6 COZY COUNTRY

Empty nesters in bucolic settings

## + L7 ETHNIC ENCLAVES

Established diversity - young, Hispanic homeowners with families

+ L8 MIDDLE GROUND
Lifestyles of thirtysomethings
+ L9 SENIOR STYLES
Senior lifestyles reveal the effects of saving for retirement
+ L10 RUSTIC OUTPOSTS
Country life with older families, older homes
+ L11 MIDTOWN SINGLES
Millennials on the move; single, diverse, and urban
+ L12 HOMETOWN
Growing up and staying close to home; single householders
+ L13 NEXT WAVE
Urban denizens; young, diverse,
hardworking families
+ L14 SCHOLARS AND PATRIOTS
College campuses and military neighborhoods


## Secondary Retail Trade Area • Top Tapestry Segments

## Temple, Texas

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Prosperous, married couples
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|  | TAPESTRY SEGMENTATION | HOUSEHOLDS PERCENT | CUMULATIVE PERCENT | US HOUSEHOLDS PERCENT | CUMULATIVE PERCENT | INDEX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Up and Coming Families (7A) | 13.2\% | 13.2\% | 2.8\% | 2.8\% | 476 |
| 2 | Middleburg (4C) | 11.0\% | 24.2\% | 3.1\% | 5.8\% | 360 |
| 3 | Traditional Living (12B) | 7.1\% | 31.3\% | 1.9\% | 7.7\% | 375 |
| 4 | Bright Young Professionals (8C) | 6.8\% | 38.1\% | 2.3\% | 10.0\% | 294 |
| 5 | Military Proximity (14A) | 5.9\% | 44.0\% | 0.1\% | 10.2\% | 4,005 |
|  | Subtotal | 44.0\% |  | 10.2\% |  |  |
|  |  |  |  |  |  |  |
| 6 | Young and Restless (11B) | 5.8\% | 49.8\% | 1.8\% | 12.0\% | 328 |
| 7 | Metro Fusion (11C) | 4.9\% | 54.6\% | 1.5\% | 13.4\% | 334 |
| 8 | Southern Satellites (10A) | 4.6\% | 59.2\% | 3.1\% | 16.5\% | 149 |
| 9 | Old and Newcomers (8F) | 4.1\% | 63.3\% | 2.3\% | 18.8\% | 178 |
| 10 | Green Acres (6A) | 3.7\% | 66.9\% | 3.3\% | 22.0\% | 112 |
|  | Subtotal | 23.1\% |  | 12.0\% |  |  |
|  |  |  |  |  |  |  |
| 11 | Salt of the Earth (6B) | 3.1\% | 70.0\% | 2.8\% | 24.8\% | 111 |
| 12 | Comfortable Empty Nesters | 3.0\% | 73.0\% | 2.4\% | 27.2\% | 124 |
| 13 | In Style (5B) | 3.0\% | 76.0\% | 2.2\% | 29.5\% | 133 |
| 14 | Rustbelt Traditions (5D) | 2.8\% | 78.8\% | 2.1\% | 31.6\% | 131 |
| 15 | Heartland Communities (6F) | 2.8\% | 81.6\% | 2.2\% | 33.8\% | 126 |
|  | Subtotal | 14.7\% |  | 11.7\% |  |  |
|  |  |  |  |  |  |  |
| 16 | Set to Impress (11D) | 2.7\% | 84.3\% | 1.4\% | 35.2\% | 195 |
| 17 | Hometown Heritage (8G) | 1.6\% | 85.9\% | 1.2\% | 36.4\% | 135 |
| 18 | Home Improvement (4B) | 1.5\% | 87.4\% | 1.7\% | 38.1\% | 90 |
| 19 | Rooted Rural (10B) | 1.5\% | 88.9\% | 1.8\% | 39.9\% | 81 |
| 20 | Small Town Sincerity (12C) | 1.4\% | 90.3\% | 1.8\% | 41.7\% | 79 |
|  | Subtotal | 8.7\% |  | 7.9\% |  |  |
|  |  |  |  |  |  |  |
|  | Total | 90.3\% |  | 41.7\% |  | 217 |

# LifeMode Group: Ethnic Enclaves Up and Coming Families 

US Households: 2,901,200
Average Household Size: 3.12

Median Age: 31.4
Median Household Income: \$72,000

## WHO ARE WE?

Up and Coming Families is a market in transition-residents are younger and more mobile and ethnically diverse than the previous generation. They are ambitious, working hard to get ahead, and willing to take some risks to achieve their goals. The recession has impacted their financial well-being, but they are optimistic. Their homes are new; their families are young. And this is one of the fastest-growing markets in the country.

## OUR NEIGHBORHOOD

- New suburban periphery: new families in new housing subdivisions.
- Building began in the housing boom of the 2000s and continues in this fast-growing market.
- Single-family homes with a median value of \$194,400 and a lower vacancy rate.
- The price of affordable housing: longer commute times (Index 217).


## SOCIOECONOMIC TRAITS

- Education: 67\% have some college education or degree(s).
- Hard-working labor force with a participation rate of 71\% (Index 114) and low unemployment at 4.6\% (Index 84).
- Most households (61\%) have 2 or more workers.
- Careful shoppers, aware of prices, willing to shop around for the best deals and open to influence by others' opinions.
- Seek the latest and best in technology.
- Young families still feathering the nest and establishing their style.


# LifeMode Group: Ethnic Enclaves <br> Up and Coming Families 

## AGE BY SEX ${ }_{\text {Essid data) }}$

Median Age: 31.4 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Esiridata)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 73.9 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$194,400


US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.


(R) TheRetailCoach.

## LifeMode Group: Ethnic Enclaves

Up and Coming Families

## Market Profile

- Rely on the Internet for entertainment, information, shopping, and banking.
- Prefer imported SUVs or compact cars, late models.
- Carry debt from credit card balances to student loans and mortgages, but also maintain retirement plans and make charitable contributions.
- Busy with work and family; use home and landscaping services to save time.
- Find leisure in family activities, movies at home, trips to theme parks or the zoo, and sports; from golfing, weight lifting, to taking a jog or run.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 4C LifeMode Group: Family Landscapes Middleburg 

US Households: 3,511,200<br>Average Household Size: 2.75

Median Age: 36.1
Median Household Income: \$59,800

## WHO ARE WE?

Middleburg neighborhoods transformed from the easy pace of country living to semirural subdivisions in the last decade, when the housing boom reached out. Residents are conservative, family-oriented consumers. Still more country than rock and roll, they are thrifty but willing to carry some debt and are already investing in their futures. They rely on their smartphones and mobile devices to stay in touch and pride themselves on their expertise. They prefer to buy American and travel in the US. This market is younger but growing in size and assets.

## OUR NEIGHBORHOOD

- Semirural locales within metropolitan areas.
- Neighborhoods changed rapidly in the previous decade with the addition of new single-family homes.
- Include a number of mobile homes (Index 150).
- Affordable housing, median value of \$175,000 (Index 84) with a low vacancy rate.
- Young couples, many with children; average household size is 2.75.


## SOCIOECONOMIC TRAITS

- Education: $65 \%$ with a high school diploma or some college.
- Unemployment rate lower at 4.7\% (Index 86).
- Labor force participation typical of a younger population at 66.7\% (Index 107).
- Traditional values are the norm here-faith, country, and family.
- Prefer to buy American and for a good price.
- Comfortable with the latest in technology, for convenience (online banking or saving money on landlines) and entertainment.


## AGE BY SEX ${ }_{\text {(Esidida) }}$

Median Age: 36.1 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 59,800$
$\$ 56,100$
$0 \quad \$ 100 K \quad \$ 200 K \quad \$ 300 K \quad \$ 400 K$ \$500K \$600K+

## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 48.5 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$175,000
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



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## Market Profile

- Residents are partial to domestic vehicles; they like to drive trucks, SUVs, or motorcycles.
- Entertainment is primarily family-oriented, TV and movie rentals or theme parks and family restaurants.
- Spending priorities also focus on family (children's toys and apparel) or home DIY projects.
- Sports include hunting, fishing, bowling, and baseball.
- TV and magazines provide entertainment and information.
- Media preferences include country and Christian channels.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 12B LifeMode Group: Hometown Traditional Living 

Median Age: 35.5
Median Household Income: \$39,300

## WHO ARE WE?

Residents in this segment live primarily in low-density, settled neighborhoods in the Midwest. The households are a mix of married-couple families and singles. Many families encompass two generations who have lived and worked in the community; their children are likely to follow suit. The manufacturing, retail trade, and health care sectors are the primary sources of employment for these residents. This is a younger market—beginning householders who are juggling the responsibilities of living on their own or a new marriage, while retaining their youthful interests in style and fun.

## OUR NEIGHBORHOOD

- Married couples are the dominant household type, but fewer than expected from the younger age profile and fewer with children (Index 79); however, there are higher proportions of single-parent (Index 146) and single-person households (Index 112).
- Average household size is slightly lower at 2.51.
- Homes are primarily single family or duplexes in older neighborhoods, built before 1940 (Index 228).
- Most neighborhoods are located in lower-density urban clusters of metro areas throughout the Midwest and South.
- Average commuting time to work is very short (Index 22).
- Households have one or two vehicles.


## SOCIOECONOMIC TRAITS

- Over $70 \%$ have completed high school or some college.
- Unemployment is higher at 7.3\% (Index 134); labor force participation is also a bit higher at 63.4\%.
- Almost three quarters of households derive income from wages and salaries, augmented by Supplemental Security Income (Index 139) and public assistance (Index 152).
- Cost-conscious consumers that are comfortable with brand loyalty, unless the price is too high.
- Connected and comfortable with the Internet, they are more likely to participate in online gaming or posting pics on social media.
- TV is seen as the most trusted media.


## 12B LifeMode Group: Hometown Traditional Living

## AGE BY SEX <br> (Esri data)

Median Age: 35.5 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

## Median Net Worth



## RACE AND ETHNICITY (Essid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 55.6 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$83,200


US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.

| .0. Housing | 61 |
| :---: | :---: |
| If Food | 63 |
| 1. Apparel \& Services | 60 |
| $=$ Transportation | 64 |
| Health Care | 63 |
| Entertainment \& Recreation | 62 |
| M Education | 61 |
| \$\$ $\begin{aligned} & \text { Pensions \& } \\ & \text { Social Security }\end{aligned}$ | 60 |
| * Other | 61 |



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## $12 B$ LifeMode Group: Hometown Traditional Living

## Market Profile

- They shop for groceries at discount stores such as Walmart supercenters;

Kmart is also a favorite for apparel and sundry household and personal care products.

- Convenience stores are commonly used for fuel or picking up incidentals like lottery tickets.
- They tend to carry credit card balances, have personal loans, and pay bills in person.
- Half of households have abandoned landlines for cell phones only.
- They watch their favorite channels including ABC Family, CMT, and Game Show Network.
- They're fast food devotees.
- They enjoy outdoor activities such as fishing and taking trips to the zoo.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


## 8C

US Households: 2,750,200
Average Household Size: 2.41

Median Age: 33.0
Median Household Income: \$54,000

## WHO ARE WE?

Bright Young Professionals is a large market, primarily located in urban outskirts of large metropolitan areas. These communities are home to young, educated, working professionals. More than one out of three householders is under the age of 35 . Slightly more diverse couples dominate this market, with more renters than homeowners. More than two-fifths of the households live in single-family homes; over a third live in 5+ unit buildings. Labor force participation is high, generally white-collar work, with a mix of food service and part-time jobs (among the college students). Median household income, median home value, and average rent are close to the US values. Residents of this segment are physically active and up on the latest technology.

## OUR NEIGHBORHOOD

- Approximately $57 \%$ of the households rent; $43 \%$ own their homes.
- Household type is primarily couples, married (or unmarried), with above average concentrations of both single-parent (Index 125) and single-person (Index 115) households.
- Multiunit buildings or row housing make up 56\% of the housing stock (row housing (Index 178), buildings with 5-19 units (Index 275)); 43\% built 1980-99.
- Average rent mirrors the US (Index 100).
- Lower vacancy rate is at $8.2 \%$.


## SOCIOECONOMIC TRAITS

- Education completed: 35\% with some college or an associate's degree, 33\% with a bachelor's degree or higher.
- Unemployment rate is lower at 4.7\%, and labor force participation rate of $72 \%$ is higher than the US rate.
- These consumers are up on the latest technology.
- They get most of their information from the Internet.
- Concern about the environment, impacts their purchasing decisions.


## 8C LifeMode Group: Middle Ground Bright Young Professionals

## AGE BY SEX ${ }_{\text {Esididate }}$

Median Age: 33.0 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 54,000$
$\$ 56,100$
$0 \quad \$ 100 K \quad \$ 200 K \quad \$ 300 K$ \$400K \$500K \$600K+

## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 67.5 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family; Multi-Units

## Average Rent:

\$1,042

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.




## 8C LifeMode Group: Middle Ground Bright Young Professionals

## Market Profile

- Own retirement savings and student loans.
- Own newer computers (desktop, laptop, or both), iPods, and 2+ TVs.
- Go online and use mobile devices for banking, access YouTube or Facebook, visit blogs, download movies, and play games.
- Use cell phones to text, redeem mobile coupons, listen to music, and check for news and financial information.
- Find leisure going to bars/clubs, attending concerts, going to the beach, and renting DVDs from Redbox or Netflix.
- Enjoy a variety of sports, including backpacking, rock climbing, football, Pilates, running, and yoga.
- Eat out often at fast-food and family restaurants.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 1 

Median Age: 22.6
Median Household Income: \$48,600

## WHO ARE WE?

One of the youngest markets, residents of Military Proximity are married-couple families just beginning parenthood, with an average household size of 3.38. The Armed Forces is the common bond for these consumers. Most of the labor force are on active duty or have civilian jobs on military bases. The labor force participation rate, with the Armed Forces, is close to $80 \%$, highest among Tapestry markets. Moving is routine to Military Proximity householders; 40\% have recently lived elsewhere. Consumers live a young, active lifestyle with a focus on their families. These communities are located throughout the United States, but mainly in the South and West.

## OUR NEIGHBORHOOD

- Military Proximity households consist of young, married couples with children (Index 270).
- Average household size is high at 3.38 (Index 131).
- Residents live in single-family attached homes (Index 783) or apartments in small, multiunit buildings (Index 235).
- Most homes were built in 1970 or later; over forty percent were constructed by 2000 or later.
- Because they are a young, mobile population, more than nine out of ten households are rented.
- Moving is routine to Military Proximity households; $40 \%$ have moved in the past year.
- Most neighborhoods are located in the suburbs, outside of the main cities of metropolitan areas across the South and West.
- They have very short commute times since most live close to where they are stationed.
- The majority of households have one to two vehicles available.


## SOCIOECONOMIC TRAITS

- Over $27 \%$ have a college degree; many are still attending college (Index 170).
- Unemployment is higher at 8.1\% (Index 149).
- Civilian labor force participation is low at 22\%; total labor force participation, with the Armed Forces, is closer to $80 \%$, highest among Tapestry markets.
- These young residents maintain a healthy and active lifestyle that includes participating in sports and exercise.
- Military Proximity consumers are comfortable with personal computers and use the Internet for a host of activities, such as entertainment, shopping, making travel arrangements, and paying bills.


## 14A LifeMode Group: Scholars and Patriots Military Proximity

## AGE BY SEX

Median Age: 22.6 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 48,600$
$\$ 56,100$
0
$\$ 100 K \quad \$ 200 K \quad \$ 300 K$

## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 68.1 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Townhomes;
Multi-Unit Rentals

## Average Rent:

\$1,570


## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.


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## 14A LifeMode Group: Scholars and Patriots Military Proximity

## Market Profile

- Shopping for baby and children's products at major discount department stores or Amazon.com is common, as is shopping at the military commissary wherever available.
- Television is the popular choice of entertainment, as residents subscribe to cable TV (having multiple sets throughout the house), and own video recorders and gaming systems. Favorite cable stations include Comedy Central, and the Learning Channel.
- Residents are active in their communities-they attend meetings, school affairs, and engage in fundraising.
- Trucks, SUVs, and compact cars are popular vehicles in which to transport their growing families.
- Many households own pets, particularly dogs.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.

(R)TheRetailCoach.

## About The Retail Coach.

The Retail Coach is a national retail recruitment and development firm that combines strategy, technology, and creative expertise to develop and deliver high-impact retail recruitment and development plans to local governments, chambers of commerce, economic development organizations and private developers.

Through its unique Retail $360^{\circledR}$ Process, The Retail Coach offers a dynamic system of products and services that better enable communities to maximize their retail development potential.

## Retail:360* Process

Providing more than simple data reports of psychographic and demographic trends, The Retail Coach goes well beyond other retail consulting and market research firms' offerings by combining current national and statewide demographics and trend data with real-world, "on-the-ground" information gathered through extensive visits to our clients' communities. Every community is different, and there is no "one size fits all" retail recruitment solution. Compiling the gathered data into client-tailored information packets that are uniquely designed for, and targeted to, specific retailers and restaurants who meet the community's needs help assure our clients that they are receiving the latest and best information for targeted retail recruitment efforts - all with personal service and coaching guidance that continues beyond the initial project scope and timeline.

Our Retail: $360^{\circledR}$ Process assures that communities get timely, accurate and relevant information.Translating that data into the information that retailers need and seek assures our clients even better possibilities for tremendous retail growth and success.


## ACKNOWLEDGMENTS

The observations, conclusions and recommendations contained in this study are solely those of The Retail Coach, LLC and should not be construed to represent the opinions of others, including its clients, or any other entity prior to such entity's express approval of this study.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.

Sources used in completing this study include: infoUSA ${ }^{\text {mw }}$, Applied Geographic Solutions, Environics Analytics, ESRI, U.S. Census Bureau, Economy.com, Placer.AI, Spatial Insights Inc., Urban Land Institute, CensusViewer.com, International Council of Shopping Centers, and/or U.S. Bureau of Labor and Statistics. To better represent current data, where applicable, portions of estimated actual sales may be calculated using an average sales per square foot model. Mapping data is provided by Google, Nielsen, ESRI and/or Microsoft Corporation.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.

