

# Primary Retail Trade Area Psychographic Profile 

TEMPLE, TEXAS

Prepared for Temple Economic Development Corporation July 2022

## Primary Retail Trade Area • Demographic Snapshot

## Temple, Texas



| Population |  | Age |  |
| :---: | :---: | :---: | :---: |
| 2010 | 136,209 | 0-9 Years | 13.10\% |
| 2022 | 160,210 | 10-17 Years | 10.87\% |
| 2027 | 169,156 | 18-24 Years | 9.60\% |
| Educational Attainment (\%) |  | 25-34 Years | 14.30\% |
| Graduate or Professional Degree | 10.93\% | 35-44 Years | 12.31\% |
|  |  | 45-54 Years | 10.70\% |
| Bachelors Degree | 16.14\% | 55-64 Years | 11.38\% |
| Associate Degree | 9.38\% | 65 and Older | 17.73\% |
| Some College | 23.36\% | Median Age | 36.62 |
| High School Graduate (GED) | 28.99\% | Average Age | 38.99 |
| Some High School, No Degree | 7.26\% | Race Distribution (\%) |  |
| Less than 9th Grade | 3.94\% | White | 69.38\% |
|  |  | Black/African American | 12.94\% |
| Income |  | American Indian/Alaskan | 0.74\% |
| Average HH | \$86,469 | Asian | 2.17\% |
| Median HH | \$63,195 | Native Hawaiian/Islander | 0.15\% |
| Per Capita | \$34,669 | Other Race | 10.80\% |
|  |  | Two or More Races | 3.83\% |
|  |  | Hispanic | 28.67\% |

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## ( ${ }^{(1)}$ TheRetailCoach.

## Income Range of Lifemode Summary Groups

## Temple, Texas


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## Primary Retail Trade Area • Lifemode Summary Groups Map

Temple, Texas


+ L1 AFFLUENT ESTATES
Established wealth - educated, well-traveled married couples
+ L2 UPSCALE AVENUES
Prosperous, married couples
in higher density neighborhoods
+ L3 UPTOWN INDIVIDUALS
Younger, urban singles on the move
+ L4 FAMILY LANDSCAPES
Successful younger families in newer housing
+ L5 GENXURBAN
Gen X in middle age; families with fewer kids and a mortgage


## + L6 COZY COUNTRY

Empty nesters in bucolic settings

## + L7 ETHNIC ENCLAVES

Established diversity - young, Hispanic homeowners with families

+ L8 MIDDLE GROUND
Lifestyles of thirtysomethings
+ L9 SENIOR STYLES
Senior lifestyles reveal the effects of saving for retirement
+ L10 RUSTIC OUTPOSTS
Country life with older families, older homes
+ L11 MIDTOWN SINGLES
Millennials on the move; single, diverse, and urban
+ L12 HOMETOWN
Growing up and staying close to home; single householders
+ L13 NEXT WAVE
Urban denizens; young, diverse
hardworking families
+ L14 SCHOLARS AND PATRIOTS
College campuses and military neighborhoods


## Primary Retail Trade Area • Top Tapestry Segments

## Temple, Texas

## + L1 AFFLUENT ESTATES

Established wealth - educated, well-traveled married couples

+ L2 UPSCALE AVENUES
Prosperous, married couples
in higher density neighborhoods
+ L3 UPTOWN INDIVIDUALS
Younger, urban singles on the move


## + L4 FAMILY LANDSCAPES

Successful younger families in newer housing

+ L5 GENXURBAN
Gen $X$ in middle age; families with fewer kids and a mortgage
+ L6 COZY COUNTRY
Empty nesters in bucolic settings


## + L7 ETHNIC ENCLAVES

Established diversity - young, Hispanic homeowners with families

+ L8 MIDDLE GROUND
+ 19 SENIOR STYIES
Senior lifestyles reveal the effects of saving for retirement
+ L10 RUSTIC OUTPOSTS
Country life with older families, older homes
+ L11 MIDTOWN SINGLES
Millennials on the move; single, diverse, and urban
+ L12 HOMETOWN
Growing up and staying close to home; single householders
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Urban denizens; young, diverse,
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+ L14 SCHOLARS AND PATRIOTS
College campuses and military neighborhoods

|  | TAPESTRY SEGMENTATION | HOUSEHOLDS PERCENT | CUMULATIVE PERCENT | US HOUSEHOLDS PERCENT | CUMULATIVE PERCENT | INDEX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Comfortable Empty Nesters (5A) | 7.7\% | 7.7\% | 2.4\% | 2.4\% | 318 |
| 2 | Middleburg (4C) | 7.6\% | 15.3\% | 3.1\% | 5.5\% | 250 |
| 3 | Southern Satellites (10A) | 6.5\% | 21.9\% | 3.1\% | 8.6\% | 212 |
| 4 | In Style (5B) | 6.3\% | 28.2\% | 2.2\% | 10.8\% | 283 |
| 5 | Old and Newcomers (8F) | 6.3\% | 34.5\% | 2.3\% | 13.1\% | 277 |
|  | Subtotal | 34.4\% |  | 13.1\% |  |  |
|  |  |  |  |  |  |  |
| 6 | Traditional Living (12B) | 5.9\% | 40.4\% | 1.9\% | 15.0\% | 313 |
| 7 | Metro Fusion (11C) | 5.7\% | 46.2\% | 1.5\% | 16.4\% | 392 |
| 8 | Green Acres (6A) | 5.5\% | 51.7\% | 3.3\% | 19.7\% | 169 |
| 9 | Up and Coming Families (7A) | 5.3\% | 57.0\% | 2.8\% | 22.5\% | 190 |
| 10 | Heartland Communities (6F) | 4.9\% | 61.8\% | 2.2\% | 24.7\% | 222 |
|  | Subtotal | 27.3\% |  | 11.7\% |  |  |
|  |  |  |  |  |  |  |
| 11 | Salt of the Earth (6B) | 4.2\% | 66.0\% | 2.8\% | 27.5\% | 150 |
| 12 | Hometown Heritage (8G) | 3.9\% | 69.9\% | 1.2\% | 28.6\% | 331 |
| 13 | Bright Young Professionals (8C) | 3.4\% | 73.3\% | 2.3\% | 30.9\% | 146 |
| 14 | Young and Restless (11B) | 2.7\% | 76.0\% | 1.8\% | 32.7\% | 150 |
| 15 | Exurbanites (1E) | 2.5\% | 78.5\% | 1.9\% | 34.6\% | 131 |
|  | Subtotal | 16.7\% |  | 10.0\% |  |  |
|  |  |  |  |  |  |  |
| 16 | Set to Impress (11D) | 2.5\% | 80.9\% | 1.4\% | 36.0\% | 178 |
| 17 | Small Town Sincerity (12C) | 2.3\% | 83.2\% | 1.8\% | 37.8\% | 129 |
| 18 | Rooted Rural (10B) | 2.1\% | 85.4\% | 1.8\% | 39.7\% | 116 |
| 19 | Rustbelt Traditions (5D) | 2.0\% | 87.4\% | 2.1\% | 41.8\% | 94 |
| 20 | The Great Outdoors (6C) | 1.6\% | 89.0\% | 1.5\% | 43.3\% | 104 |
|  | Subtotal | 10.5\% |  | 8.6\% |  |  |
|  |  |  |  |  |  |  |
|  | Total | 89.0\% |  | 43.3\% |  | 205 |

## 5A <br> LifeMode Group: GenXurban Comfortable Empty Nesters

## Median Age: 48.0

Median Household Income: \$75,00

## WHO ARE WE?

Residents in this large, growing segment are older, with nearly half of all householders aged 55 or older; many still live in the suburbs where they grew up. Most are professionals working in government, health care, or manufacturing. These Baby Boomers are earning a comfortable living and benefitting from years of prudent investing and saving. Their net worth is well above average (Index 314). Many are enjoying the transition from child rearing to retirement. They value their health and financial well-being.

## OUR NEIGHBORHOOD

- Married couples, some with children, but most without (Index 149).
- Average household size slightly higher at 2.52.
- Found throughout the suburbs and small towns of metropolitan areas, where most residents own and live in single-family detached homes (Index 142).
- Most homes built between 1950 and 1990 (Index 131).
- Households generally have one or two vehicles.


## SOCIOECONOMIC TRAITS

- Education: 36\% college graduates; nearly $68 \%$ with some college education.
- Low unemployment at 4\%; average labor force participation at 61\%.
- Most households income from wages or salaries, but a third also draw income from investments (Index 150) and retirement (Index 159).
- Comfortable Empty Nesters residents physically and financially active.
- Prefer eating at home instead of dining out.
- Home maintenance a priority among these homeowners.


## 5A

## AGE BY SEX ${ }_{\text {Essid data }}$

Median Age: 48.0 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 75,000$
$\$ 56,100$
$0 \quad \$ 100 \mathrm{~K} \quad \$ 200 \mathrm{~K} \quad \$ 300 \mathrm{~K} \quad \$ 400 \mathrm{~K}$ \$500K $\$ 600 \mathrm{~K}+$

## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 33.0 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$203,400
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



(R) The Retail Coach.

## LifeMode Group: GenXurban Comfortable Empty Nesters

## Market Profile

- Residents enjoy listening to sports radio or watching sports on television.
- Physically active, they play golf, ski, ride bicycles, and work out regularly.
- Spending a lot of time online isn't a priority, so most own older home computers.
- Financial portfolio includes stocks, certificates of deposit, mutual funds, and real estate.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


## Workers (Age 16+)

# 4C LifeMode Group: Family Landscapes Middleburg 

US Households: 3,511,200<br>Average Household Size: 2.75

Median Age: 36.1
Median Household Income: \$59,800

## WHO ARE WE?

Middleburg neighborhoods transformed from the easy pace of country living to semirural subdivisions in the last decade, when the housing boom reached out. Residents are conservative, family-oriented consumers. Still more country than rock and roll, they are thrifty but willing to carry some debt and are already investing in their futures. They rely on their smartphones and mobile devices to stay in touch and pride themselves on their expertise. They prefer to buy American and travel in the US. This market is younger but growing in size and assets.

## OUR NEIGHBORHOOD

- Semirural locales within metropolitan areas.
- Neighborhoods changed rapidly in the previous decade with the addition of new single-family homes.
- Include a number of mobile homes (Index 150).
- Affordable housing, median value of \$175,000 (Index 84) with a low vacancy rate.
- Young couples, many with children; average household size is 2.75.


## SOCIOECONOMIC TRAITS

- Education: $65 \%$ with a high school diploma or some college.
- Unemployment rate lower at 4.7\% (Index 86).
- Labor force participation typical of a younger population at 66.7\% (Index 107).
- Traditional values are the norm here-faith, country, and family.
- Prefer to buy American and for a good price.
- Comfortable with the latest in technology, for convenience (online banking or saving money on landlines) and entertainment.


## AGE BY SEX ${ }_{\text {(Esidida) }}$

Median Age: 36.1 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 59,800$
$\$ 56,100$
$0 \quad \$ 100 K \quad \$ 200 K \quad \$ 300 K \quad \$ 400 K$ \$500K \$600K+

## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 48.5 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$175,000
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



(R) TheRetailCoach.

## Market Profile

- Residents are partial to domestic vehicles; they like to drive trucks, SUVs, or motorcycles.
- Entertainment is primarily family-oriented, TV and movie rentals or theme parks and family restaurants.
- Spending priorities also focus on family (children's toys and apparel) or home DIY projects.
- Sports include hunting, fishing, bowling, and baseball.
- TV and magazines provide entertainment and information.
- Media preferences include country and Christian channels.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 10A LifeMode Group: Rustic Outposts Southern Satellites 

Median Household Income: \$47,800

## WHO ARE WE?

Southern Satellites is the second largest market found in rural settlements but within metropolitan areas located primarily in the South. This market is typically nondiverse, slightly older, settled married-couple families, who own their homes. Two-thirds of the homes are single-family structures; almost a third are mobile homes. Median household income and home value are below average. Workers are employed in a variety of industries, such as manufacturing, health care, retail trade, and construction, with higher proportions in mining and agriculture than the US. Residents enjoy country living, preferring outdoor activities and DIY home projects.

## OUR NEIGHBORHOOD

- About 78\% of households are owned.
- Married couples with no children are the dominant household type, with a number of multigenerational households (Index 112).
- Most are single-family homes (67\%), with a number of mobile homes (Index 509).
- Most housing units were built in 1970 or later.
- Most households own 1 or 2 vehicles, but owning 3+ vehicles is common (Index 144).


## SOCIOECONOMIC TRAITS

- Education: almost 40\% have a high school diploma only (Index 140); 45\% have college education (Index 73).
- Unemployment rate is 6\%, slightly higher than the US rate.
- Labor force participation rate is $59.1 \%$, slightly lower than the US.
- These consumers are more concerned about cost rather than quality or brand loyalty.
- They tend to be somewhat late in adapting to technology.
- They obtain a disproportionate amount of their information from TV, compared to other media.


## 10A LifeMode Group: Rustic Outposts Southern Satellites

## AGE BY SEX <br> (Esri data)

Median Age: 40.3 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Essid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 40.1 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family;
Mobile Homes

## Median Value:

\$128,500


## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



## 10A LifeMode Group: Rustic Outposts Southern Satellites

## Market Profile

- Usually own a truck; likely to service it themselves.
- Frequent the convenience store, usually to fill up a vehicle with gas.
- Typical household has a satellite dish.
- Work on home improvement and remodeling projects.
- Own a pet, commonly a dog.
- Participate in fishing and hunting.
- Prefer to listen to country music and watch Country Music Television (CMT).
- Read fishing/hunting and home service magazines.
- Partial to eating at low-cost family restaurants and drive-ins.
- Use Walmart for all their shopping needs (groceries, clothing, pharmacy, etc.).


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


## 5B

## LifeMode Group: GenXurban

## WHO ARE WE?

In Style denizens embrace an urbane lifestyle that includes support of the arts, travel, and extensive reading. They are connected and make full use of the advantages of mobile devices. Professional couples or single households without children, they have the time to focus on their homes and their interests. The population is slightly older and already planning for their retirement.

## OUR NEIGHBORHOOD

- City dwellers of large metropolitan areas.
- Married couples, primarily with no children (Index 112) or single households (Index 109); average household size at 2.35.
- Home ownership average at 68\% (Index 108); nearly half, 47\%, mortgaged (Index 114).
- Primarily single-family homes, in older neighborhoods (built before 1980), with a mix of town homes (Index 132) and smaller (5-19 units) apartment buildings (Index 110).
- Median home value at $\$ 243,900$.
- Vacant housing units at $8.6 \%$.


## SOCIOECONOMIC TRAITS

- College educated: 48\% are graduates (Index 155); 77\% with some college education.
- Low unemployment is at $3.6 \%$ (Index 66); higher labor force participation rate is at $67 \%$ (Index 108) with proportionately more 2-worker households (Index 110).
- Median household income of $\$ 73,000$ reveals an affluent market with income supplemented by investments (Index 142) and a substantial net worth (Index 178).
- Connected and knowledgeable, they carry smartphones and use many of the features.
- Attentive to price, they use coupons, especially mobile coupons.


## LifeMode Group: GenXurban

## AGE BY SEX <br> (Esri data)

Median Age: 42.0 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 73,000$
$\$ 56,100$
$0 \quad \$ 100 K \quad \$ 200 K \quad \$ 300 K$ \$400K \$500K \$600K+

## Median Net Worth



## RACE AND ETHNICITY (Essid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 39.8 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$243,900
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.

| H. Housing |  | 116 |
| :---: | :---: | :---: |
| Iff Food |  | 115 |
| 1. Apparel \& Services |  | 117 |
| $=$ Transportation |  | 115 |
| Health Care |  | 117 |
| Entertainment \& Recreation |  | 117 |
| M1 Education |  | 120 |
| §\$\$ $\begin{aligned} & \text { Pensions \& } \\ & \text { Social Security }\end{aligned}$ |  | 120 |
| 4 Other |  | 119 |
|  | 050 |  |



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## LifeMode Group: GenXurban <br> In Style

## Market Profile

- Partial to late model SUVs: compact SUVs are gaining popularity.
- Homes integral part of their style; invest in home remodeling/maintenance, DIY or contractors; housekeeping hired.
- Prefer organic foods, including growing their own vegetables.
- Financially active, own a variety of investments often managed by a financial planner.
- Meticulous planners, both well insured and well invested in retirement savings.
- Generous with support of various charities and causes.
- Actively support the arts, theater, concerts, and museums.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


## 8F LifeMode Group: Middle Ground Old and Newcomers

US Households: 2,859,200
Average Household Size: 2.12

Median Age: 39.4
Median Household Income: \$44,900

## WHO ARE WE?

This market features singles' lifestyles, on a budget. The focus is more on convenience than consumerism, economy over acquisition. Old and Newcomers is composed of neighborhoods in transition, populated by renters who are just beginning their careers or retiring. Some are still in college; some are taking adult education classes. They support charity causes and are environmentally conscious. Age is not always obvious from their choices.

## OUR NEIGHBORHOOD

- Metropolitan city dwellers.
- Predominantly single households (Index 148), with a mix of married couples (no children); average household size lower at 2.12.
- 55\% renter occupied; average rent, \$880, (Index 85).
- $45 \%$ of housing units are single-family dwellings; $45 \%$ are multiunit buildings in older neighborhoods, built before 1980.
- Average vacancy rate at $11 \%$.


## SOCIOECONOMIC TRAITS

- Unemployment is lower at $5.1 \%$ (Index 93), with an average labor force participation rate of $62.6 \%$, despite the increasing number of retired workers.
- $32 \%$ of households are currently receiving Social Security.
- 31\% have a college degree (Index 99), 33\% have some college education, $9 \%$ are still enrolled in college (Index 121).
- Consumers are price aware and coupon clippers, but open to impulse buys.
- They are attentive to environmental concerns.
- They are more comfortable with the latest technology than buying a car.


## 8F <br> LifeMode Group: Middle Ground <br> Old and Newcomers

AGE BY SEX ${ }_{\text {Esid data) }}$
Median Age: 39.4 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 52.7 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family; Multi-Units

## Average Rent:

 \$880


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## 8F LifeMode Group: Middle Ground Old and Newcomers

## Market Profile

- Residents have a strong sense of community. They volunteer for charities, help fund raise, and recycle.
- They prefer cell phones to landlines.
- Entertainment features the Internet (employment searches, rating products, updating social media profiles), watching movies at home, listening to country music, and reading the paper.
- Vehicles are basically just a means of transportation.
- Food features convenience, frozen and fast food.
- They do banking as likely in person as online.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


## About The Retail Coach.

The Retail Coach is a national retail recruitment and development firm that combines strategy, technology, and creative expertise to develop and deliver high-impact retail recruitment and development plans to local governments, chambers of commerce, economic development organizations and private developers.

Through its unique Retail $360^{\circledR}$ Process, The Retail Coach offers a dynamic system of products and services that better enable communities to maximize their retail development potential.

## Retail:360* Process

Providing more than simple data reports of psychographic and demographic trends, The Retail Coach goes well beyond other retail consulting and market research firms' offerings by combining current national and statewide demographics and trend data with real-world, "on-the-ground" information gathered through extensive visits to our clients' communities. Every community is different, and there is no "one size fits all" retail recruitment solution. Compiling the gathered data into client-tailored information packets that are uniquely designed for, and targeted to, specific retailers and restaurants who meet the community's needs help assure our clients that they are receiving the latest and best information for targeted retail recruitment efforts - all with personal service and coaching guidance that continues beyond the initial project scope and timeline.

Our Retail: $360^{\circledR}$ Process assures that communities get timely, accurate and relevant information.Translating that data into the information that retailers need and seek assures our clients even better possibilities for tremendous retail growth and success.


## ACKNOWLEDGMENTS

The observations, conclusions and recommendations contained in this study are solely those of The Retail Coach, LLC and should not be construed to represent the opinions of others, including its clients, or any other entity prior to such entity's express approval of this study.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.

Sources used in completing this study include: infoUSA ${ }^{\text {mw }}$, Applied Geographic Solutions, Environics Analytics, ESRI, U.S. Census Bureau, Economy.com, Placer.AI, Spatial Insights Inc., Urban Land Institute, CensusViewer.com, International Council of Shopping Centers, and/or U.S. Bureau of Labor and Statistics. To better represent current data, where applicable, portions of estimated actual sales may be calculated using an average sales per square foot model. Mapping data is provided by Google, Nielsen, ESRI and/or Microsoft Corporation.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.

