# Primary Retail Trade Area Psychographic Profile 

LAKE VILLA, ILLINOIS

Prepared for Village of Lake Villa, Illinois
July 2023

## Primary Retail Trade Area • Demographic Snapshot

## Lake Villa, Illinois



| Population |  | Age |  |
| :---: | :---: | :---: | :---: |
| 2023 | 36,095 | 0-9 Years | 17.19\% |
| 2028 | 37,153 | 10-17 Years | 11.74\% |
| Educational Attainment (\%) |  | 18-24 Years | 9.09\% |
| Graduate or Professional Degree | 13.29\% | 25-34 Years | 10.98\% |
|  |  | 35-44 Years | 12.89\% |
| Bachelors Degree | 22.81\% | 45-54 Years | 14.22\% |
| Associate Degree | 9.60\% | 55-64 Years | 14.57\% |
| Some College | 23.37\% | 65 and Older | 15.32\% |
| High School Graduate (GED) | 26.04\% | Median Age | 40.58 |
| Some High School, No Degree | 3.11\% | Average Age | 39.84 |
|  |  | Race Distribution (\%) |  |
| Less than 9th Grade | 1.77\% |  |  |
| Income |  | White | 72.25\% |
|  |  | Black/African American | 3.48\% |
| Average HH | \$129,228 | American Indian/Alaskan | 0.43\% |
| Median HH | \$106,802 | Asian | 4.21\% |
| Per Capita | \$46,714 | Native Hawaiian/Islander | 0.03\% |
|  |  | Other Race | 7.60\% |
|  |  | Two or More Races | 12.01\% |
|  |  | Hispanic | 18.78\% |

## VILLAGE OF <br> Michael Strong <br> Village of Lake Villa, Illinois <br> Village Administrator <br> 65 Cedar Avenue P.O. Box 519 <br> Lake Villa, Illinois 60046 <br> Phone 847.356.6100 <br> MStrong@Lake-Villa.org www.Lake-Villa.org <br> Aaron Farmer <br> The Retail Coach, LLC President <br> Office 662.844.2155 <br> Cell 662.231.0608 <br> AFarmer@theretailcoach.net www.TheRetailCoach.net

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## Income Range of Lifemode Summary Groups

## Lake Villa, Illinois



## $0 \quad \$ 20 \mathrm{k} \quad \$ 40 \mathrm{k} \quad \$ 60 \mathrm{k} \quad \$ 80 \mathrm{k} \quad \$ 100 \mathrm{k} \quad \$ 120 \mathrm{k} \quad \$ 140 \mathrm{k} \quad \$ 160 \mathrm{k}$

-     -         - US Median Income \$51,000
+ L1 AFFLUENT ESTATES
Established wealth - educated, well-traveled married couples
+ L2 UPSCALE AVENUES
Prosperous, married couples
in higher density neighborhoods
+ L3 UPTOWN INDIVIDUALS
Younger, urban singles on the move
+ L4 FAMILY LANDSCAPES
Successful younger families in newer housing
+ L5 GENXURBAN
Gen X in middle age; families with fewer kids and a mortgage
+ L6 COZY COUNTRY
Empty nesters in bucolic settings
+ L7 ETHNIC ENCLAVES
Established diversity - young, Hispanic homeowners with families
+ L8 MIDDLE GROUND
Lifestyles of thirtysomethings
+ L9 SENIOR STYLES
Senior lifestyles reveal the effects of saving for retirement
+ L10 RUSTIC OUTPOSTS
Country life with older families, older homes
+ L11 MIDTOWN SINGLES
Millennials on the move; single, diverse, and urban
+ L12 HOMETOWN
Growing up and staying close to home; single householders


## + L13 NEXT WAVE

Urban denizens; young, diverse,
hardworking families

+ L14 SCHOLARS AND PATRIOTS
College campuses and military neighborhoods


## Primary Retail Trade Area • Lifemode Summary Groups Map

Lake Villa, Illinois


+ L1 AFFLUENT ESTATES
Established wealth - educated, well-traveled married couples
+ L2 UPSCALE AVENUES
Prosperous, married couples
in higher density neighborhoods
+ L3 UPTOWN INDIVIDUALS
Younger, urban singles on the move
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Successful younger families in newer housing
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Gen $X$ in middle age; families with fewer kids and a mortgage


## + L6 COZY COUNTRY

Empty nesters in bucolic settings

+ L7 ETHNIC ENCLAVES
Established diversity - young, Hispanic homeowners with families


## + L8 MIDDLE GROUND

Lifestyles of thirtysomethings

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College campuses and military neighborhoods


## Primary Retail Trade Area • Top Tapestry Segments

Lake Villa, Illinois

+ L1 AFFLUENT ESTATES
Established wealth - educated, well-traveled married couples
+ L2 UPSCALE AVENUES
Prosperous, married couples
in higher density neighborhoods
+ L3 UPTOWN INDIVIDUALS
Younger, urban singles on the move
+ L4 FAMILY LANDSCAPES
Successful younger families in newer housing


## + L5 GENXURBAN

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College campuses and military neighborhoods

|  | TAPESTRY SEGMENTATION | HOUSEHOLDS PERCENT | CUMULATIVE PERCENT | US HOUSEHOLDS PERCENT | CUMULATIVE PERCENT | INDEX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Workday Drive (4A) | 44.7\% | 44.7\% | 3.1\% | 3.1\% | 1454 |
| 2 | Professional Pride (1B) | 12.6\% | 57.4\% | 1.6\% | 4.7\% | 766 |
| 3 | Green Acres (6A) | 8.7\% | 66.0\% | 3.3\% | 8.0\% | 265 |
| 4 | Middleburg (4C) | 8.6\% | 74.6\% | 3.1\% | 11.1\% | 278 |
| 5 | Home Improvement (4B) | 7.8\% | 82.5\% | 1.7\% | 12.8\% | 466 |
|  | Subtotal | 82.4\% |  | 12.8\% |  |  |
| 6 | Comfortable Empty Nesters <br> (5A) | 7.8\% | 90.3\% | 2.4\% | 15.2\% | 323 |
| 7 | The Great Outdoors (6C) | 3.6\% | 93.9\% | 1.6\% | 16.7\% | 233 |
| 8 | Savvy Suburbanites (1D) | 3.3\% | 97.2\% | 3.0\% | 19.7\% | 110 |
| 9 | Boomburbs (1C) | 2.7\% | 99.8\% | 1.9\% | 21.7\% | 136 |
| 10 | Salt of the Earth (6B) | 0.1\% | 99.9\% | 2.8\% | 24.4\% | 3 |
|  | Subtotal | 17.5\% |  | 11.7\% |  |  |
|  |  |  |  |  |  |  |
| 11 | Bright Young Professionals (8C) | 0.1\% | 100.0\% | 2.3\% | 26.8\% | 4 |
|  | Subtotal | 0.1\% |  | 2.3\% |  |  |
|  |  |  |  |  |  |  |
|  | Total | 100.0\% |  | 26.8\% |  | 374 |

# LifeMode Group: Family Landscapes Soccer Moms 

Median Age: 37.0
Median Household Income: \$90,500

## WHO ARE WE?

Soccer Moms is an affluent, family-oriented market with a country flavor. Residents are partial to new housing away from the bustle of the city but close enough to commute to professional job centers. Life in this suburban wilderness offsets the hectic pace of two working parents with growing children. They favor time-saving devices, like banking online or housekeeping services, and family-oriented pursuits.

## OUR NEIGHBORHOOD

- Soccer Moms residents prefer the suburban periphery of metropolitan areas.
- Predominantly single family, homes are in newer neighborhoods, 34\% built in the 1990s (Index 236), $31 \%$ built since 2000.
- Owner-occupied homes have high rate of mortgages at 68\% (Index 164), and low rate vacancy at 4\%.
- Median home value is $\$ 257,400$.
- Most households are married couples with children; average household size is 2.97.
- Most households have 2 or 3 vehicles; long travel time to work including a disproportionate number commuting from a different county (Index 132).


## SOCIOECONOMIC TRAITS

- Education: $40.5 \%$ college graduates; more than $72 \%$ with some college education.
- Low unemployment at 3.8\%; high labor force participation rate at 71\%; 2 out of 3 households include 2+ workers (Index 124).
- Connected, with a host of wireless devices from iPods to tablets-anything that enables convenience, like banking, paying bills, or even shopping online.
- Well insured and invested in a range of funds, from savings accounts or bonds to stocks.
- Carry a higher level of debt, including first (Index 149) and second mortgages (Index 154) and auto loans (Index 149).


## LifeMode Group: Family Landscapes Soccer Moms

## AGE BY SEX ${ }_{\text {Esididate }}$

Median Age: 37.0 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 50.8 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$257,400
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



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## LifeMode Group: Family Landscapes

 Soccer Moms
## Market Profile

- Most households own at least 2 vehicles; the most popular types are minivans and SUVs.
- Family-oriented purchases and activities dominate, like 4+ televisions (Index 154), movie purchases or rentals, children's apparel and toys, and visits to theme parks or zoos.
- Outdoor activities and sports are characteristic of life in the suburban periphery. They attend sporting events, as well as participate in them like bicycling, jogging, golfing, and boating.
- Home maintenance services are frequently contracted, but these families also like their gardens and own the tools for minor upkeep, like lawn mowers, trimmers, and blowers.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 1B LifeMode Group: Affluent Estates Professional Pride 

US Households: 1,982,300
Average Household Size: 3.13

Median Age: 40.8
Median Household Income: \$138,100

## WHO ARE WE?

Professional Pride consumers are well-educated career professionals that have prospered through the Great Recession. To maintain their upscale suburban lifestyles, these goal oriented couples work, often commuting far and working long hours. However, their schedules are fine-tuned to meet the needs of their school age children. They are financially savvy; they invest wisely and benefit from interest and dividend income. So far, these established families have accumulated an average of 1.6 million dollars in net worth, and their annual household income runs at more than twice the US level. They take pride in their newer homes and spend valuable time and energy upgrading. Their homes are furnished with the latest in home trends, including finished basements equipped with home gyms and in-home theaters.

## OUR NEIGHBORHOOD

- Typically owner occupied (Index 146), single-family homes are in newer neighbor hoods: 67\% of units were built in the last 20 years.
- Neighborhoods are primarily located in the suburban periphery of large metropolitan areas.
- Most households own three or more vehicles; long commutes are the norm.
- Homes are valued at more than twice the US median home value, although three out of four homeowners have mortgages to pay off.
- Families are mostly married couples (almost $80 \%$ of households), and nearly half of these families have kids. Their average household size, 3.13, reflects the presence of children.


## SOCIOECONOMIC TRAITS

- Professional Pride consumers are highly qualified in the science, technology, law, or finance fields; they've worked hard to build their professional reputation or their start-up businesses.
- These consumers are willing to risk their accumulated wealth in the stock market.
- They have a preferred financial institution, regularly read financial news, and use the Internet for banking transactions.
- These residents are goal oriented and strive for lifelong earning and learning.
- Life here is well organized; routine is a key ingredient to daily life.


## 1B LifeMode Group: Affluent Estates Professional Pride

## AGE BY SEX ${ }_{\text {Esididate }}$

Median Age: 40.8 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Esiridata)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 44.5 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


## Typical Housing:

Single Family
Median Value:
\$433,400


US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.


## 1B LifeMode Group: Affluent Estates Professional Pride

## Market Profile

- These frequent travelers take several domestic trips a year, preferring to book their plane tickets, accommodations, and rental cars via the Internet.
- Residents take pride in their picture-perfect homes, which they continually upgrade. They shop at Home Depot and Bed Bath \& Beyond to tackle the smaller home improvement and remodeling tasks but contract out the larger projects.
- To keep up with their busy households, they hire housekeepers or professional cleaners.
- Residents are prepared for the ups and downs in life; they maintain life insurance; homeowners and auto insurance; as well as medical, vision, dental, and prescription insurance through work. They are actively investing for the future; they hold $401(\mathrm{k})$ and IRA retirement plans, plus securities.
- Consumers spend on credit but have the disposable income to avoid a balance on their credit cards. They spend heavily on Internet shopping; Amazon.com is a favorite website.
- Consumers find time in their busy schedules for themselves. They work out in their home gyms, owning at least a treadmill, an elliptical, or weightlifting equipment. They also visit the salon and spa regularly.
- All family members are avid readers; they read on their smartphones, tablets, and e-readers but also read hard copies of epicurean, home service, and sports magazines.
- Residents, both young and old, are tech savvy; they not only own the latest and greatest in tablets, smartphones, and laptops but actually use the features each has to offer.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


Workers (Age 16+)
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# 6A LifeMode Group: Cozy Country Living Green Acres 

US Households: 3,923,400
Average Household Size: 2.70

Median Age: 43.9
Median Household Income: \$76,800

## WHO ARE WE?

The Green Acres lifestyle features country living and self-reliance. They are avid do-it-yourselfers, maintaining and remodeling their homes, with all the necessary power tools to accomplish the jobs. Gardening, especially growing vegetables, is also a priority, again with the right tools, tillers, tractors, and riding mowers. Outdoor living also features a variety of sports: hunting and fishing, motorcycling, hiking and camping, and even golf. Self-described conservatives, residents of Green Acres remain pessimistic about the near future yet are heavily invested in it.

## OUR NEIGHBORHOOD

- Rural enclaves in metropolitan areas, primarily (not exclusively) older homes with acreage; new housing growth in the past 15 years.
- Single-family, owner-occupied housing, with a median value of \$235,500.
- An older market, primarily married couples, most with no children.


## SOCIOECONOMIC TRAITS

- Education: More than $60 \%$ are college educated.
- Unemployment is low at 3.8\% (Index 70); labor force participation rate is high at 66.8\% (Index 107).
- Income is derived not only from wages and salaries but also from self-employment (more than $13 \%$ of households), investments (27\% of households), and increasingly, from retirement.
- They are cautious consumers with a focus on quality and durability.
- Comfortable with technology, more as a tool than a trend: banking or paying bills online is convenient; but the Internet is not viewed as entertainment.
- Economic outlook is professed as pessimistic, but consumers are comfortable with debt, primarily as home and auto loans, and investments.


## 6A LifeMode Group: Cozy Country Living Green Acres

## AGE BY SEX ${ }_{\text {Esididate }}$

Median Age: 43.9 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Essid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 26.0 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$235,500


US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.


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## 6A LifeMode Group: Cozy Country Living Green Acres

## Market Profile

- Purchasing choices reflect Green Acres' residents country life, including a variety of vehicles from trucks and SUVs to ATVs and motorcycles, preferably late model.
- Homeowners favor DIY home improvement projects and gardening.
- Media of choice are provided by satellite service, radio, and television, also with an emphasis on country and home and garden.
- Green Acres residents pursue physical fitness vigorously, from working out on home exercise equipment to playing a variety of sports.
- Residents are active in their communities and a variety of social organizations, from charitable to veterans' clubs.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 4C LifeMode Group: Family Landscapes Middleburg 

US Households: 3,511,200<br>Average Household Size: 2.75

Median Age: 36.1
Median Household Income: \$59,800

## WHO ARE WE?

Middleburg neighborhoods transformed from the easy pace of country living to semirural subdivisions in the last decade, when the housing boom reached out. Residents are conservative, family-oriented consumers. Still more country than rock and roll, they are thrifty but willing to carry some debt and are already investing in their futures. They rely on their smartphones and mobile devices to stay in touch and pride themselves on their expertise. They prefer to buy American and travel in the US. This market is younger but growing in size and assets.

## OUR NEIGHBORHOOD

- Semirural locales within metropolitan areas.
- Neighborhoods changed rapidly in the previous decade with the addition of new single-family homes.
- Include a number of mobile homes (Index 150).
- Affordable housing, median value of \$175,000 (Index 84) with a low vacancy rate.
- Young couples, many with children; average household size is 2.75.


## SOCIOECONOMIC TRAITS

- Education: 65\% with a high school diploma or some college.
- Unemployment rate lower at 4.7\% (Index 86).
- Labor force participation typical of a younger population at 66.7\% (Index 107).
- Traditional values are the norm here-faith, country, and family.
- Prefer to buy American and for a good price.
- Comfortable with the latest in technology, for convenience (online banking or saving money on landlines) and entertainment.


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## AGE BY SEX ${ }_{\text {(Esidida) }}$

Median Age: 36.1 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 59,800$
$\$ 56,100$
$0 \quad \$ 100 K$ \$200K \$300K \$400K \$500K \$600K+

## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 48.5 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$175,000
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.


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## 4C LifeMode Group: Family Landscapes Middleburg

## Market Profile

- Residents are partial to domestic vehicles; they like to drive trucks, SUVs, or motorcycles.
- Entertainment is primarily family-oriented, TV and movie rentals or theme parks and family restaurants.
- Spending priorities also focus on family (children's toys and apparel) or home DIY projects.
- Sports include hunting, fishing, bowling, and baseball.
- TV and magazines provide entertainment and information.
- Media preferences include country and Christian channels.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# LifeMode Group: Family Landscapes Home Improvement 

US Households: 2,114,500
Average Household Size: 2.88

Median Age: 37.7
Median Household Income: \$72,100

## WHO ARE WE?

Married-couple families occupy well over half of these suburban households. Most Home Improvement residences are single-family homes that are owner occupied, with only one-fifth of the households occupied by renters. Education and diversity levels are similar to the US as a whole. These families spend a lot of time on the go and therefore tend to eat out regularly. When at home, weekends are consumed with home improvement and remodeling projects.

## OUR NEIGHBORHOOD

- These are low density suburban neighborhoods.
- Eight of every 10 homes are traditional single-family dwellings, owner occupied.
- Majority of the homes were built between 1970 and 2000.
- More than half of the households consist of married-couple families; another $12 \%$ include single-parent families.


## SOCIOECONOMIC TRAITS

- Higher participation in the labor force and lower unemployment than US levels; most households have 2+ workers.
- Cautious consumers that do their research before buying, they protect their investments.
- Typically spend 4-7 hours per week commuting, and, therefore, spend significant amounts on car maintenance (performed at a department store or auto repair chain store).
- They are paying off student loans and home mortgages.
- They spend heavily on eating out, at both fast-food and family restaurants.
- They like to work from home, when possible.


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## AGE BY SEX ${ }_{\text {Esididate }}$

Median Age: 37.7 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 72,100$

$\$ 56,100$
0 $\$ 100 \mathrm{~K}$ \$200K \$300K \$400K \$500K \$600K+

## Median Net Worth



## RACE AND ETHNICITY (Essidata)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 65.7 US: 64.0


## HOUSING

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Typical Housing:
Single Family
Median Value:
\$192,600
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

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## 4B LifeMode Group: Family Landscapes <br> Home Improvement

## Market Profile

- Enjoy working on home improvement projects and watching DIY networks.
- Make frequent trips to warehouse/club and home improvement stores in their minivan or SUV.
- Own a giant screen TV with fiber-optic connection and premium cable; rent DVDs from Redbox or Netflix.com.
- Very comfortable with new technology; embrace the convenience of completing tasks on a mobile device.
- Enjoy dining at Chili's, Chick-fil-A, and KFC.
- Frequently buy children's clothes and toys.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


## About The Retail Coach.

The Retail Coach is a national retail recruitment and development firm that combines strategy, technology, and creative expertise to develop and deliver high-impact retail recruitment and development plans to local governments, chambers of commerce, economic development organizations and private developers.

Through its unique Retail $360^{\circledR}$ Process, The Retail Coach offers a dynamic system of products and services that better enable communities to maximize their retail development potential.

## Retail:360* Process

Providing more than simple data reports of psychographic and demographic trends, The Retail Coach goes well beyond other retail consulting and market research firms' offerings by combining current national and statewide demographics and trend data with real-world, "on-the-ground" information gathered through extensive visits to our clients' communities. Every community is different, and there is no "one size fits all" retail recruitment solution. Compiling the gathered data into client-tailored information packets that are uniquely designed for, and targeted to, specific retailers and restaurants who meet the community's needs help assure our clients that they are receiving the latest and best information for targeted retail recruitment efforts - all with personal service and coaching guidance that continues beyond the initial project scope and timeline.

Our Retail: $360^{\circledR}$ Process assures that communities get timely, accurate and relevant information.Translating that data into the information that retailers need and seek assures our clients even better possibilities for tremendous retail growth and success.


## ACKNOWLEDGMENTS

The observations, conclusions and recommendations contained in this study are solely those of The Retail Coach, LLC and should not be construed to represent the opinions of others, including its clients, or any other entity prior to such entity's express approval of this study.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.

Sources used in completing this study include: infoUSA ${ }^{\text {mw }}$, Applied Geographic Solutions, Environics Analytics, ESRI, U.S. Census Bureau, Economy.com, Placer.AI, Spatial Insights Inc., Urban Land Institute, CensusViewer.com, International Council of Shopping Centers, and/or U.S. Bureau of Labor and Statistics. To better represent current data, where applicable, portions of estimated actual sales may be calculated using an average sales per square foot model. Mapping data is provided by Google, Nielsen, ESRI and/or Microsoft Corporation.

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